# Centaur Media Plc

Interim Results 6 months ended 30 June 2016





# Agenda

- Headline results
- Strategy acceleration
- Organic value creation
- Financial review
- Portfolio performance
- Strategy in action
- Summary



#### Headline results

- Underlying revenue +4%
  - Good growth in digital subscriptions +30%, total premium content +7% and events +9%.
  - Deferred revenues +19%
  - Sharp decline in advertising and sponsorship revenues -6%
- H1 adjusted operating profits of £5.0m (2015: £6.1m)
  - Q2 advertising revenue shortfall
  - H1 investment across commercial, data and finance teams, and CRM platforms
- Adjusted operating margins at 12.5% (2015: 16.6%)
- Net debt reduced to £14.1m. Cash conversion strong, adjusted operating cash flow of £8.8m
   (2015: £2.9m)



## Strategy acceleration

- To use digital technology and events to transform Centaur into a multi-platform information and insight business
- Transitioning the business away from selling eyeballs to selling content
- Q2 advertising and sponsorship decline reinforces strategic rationale
- Subscription businesses however, need time and investment to build
- Cost reductions underway expected to deliver annualised savings of £2.0m

# Organic value creation

Digital subscriptions revenues c.£18m, >20% p.a., contribution margins >40%











Exhibitions revenues c.£15m, >10% p.a., contribution margins >30%













# Financial review

# Financial highlights – six months ended 30 June 2016

REVENUE

£39.9m

(2015: £36.8m)

ADJUSTED DILUTED EARNINGS PER SHARE

2.5 pence + 19%

(2015: 3.1 pence)

ADJUSTED OPERATING PROFIT

**▼**17%\*

▲4%\* £5.0m

(2015: £6.1m)

**DIVIDEND PER SHARE** 

1.5 pence

(2015: 1.5 pence)

PREMIUM CONTENT REVENUES

A % £10.6m (2015: £9.9m)

LIVE EVENTS REVENUES

£17.9m (2015: £14.7m)

**DEFERRED REVENUES** 

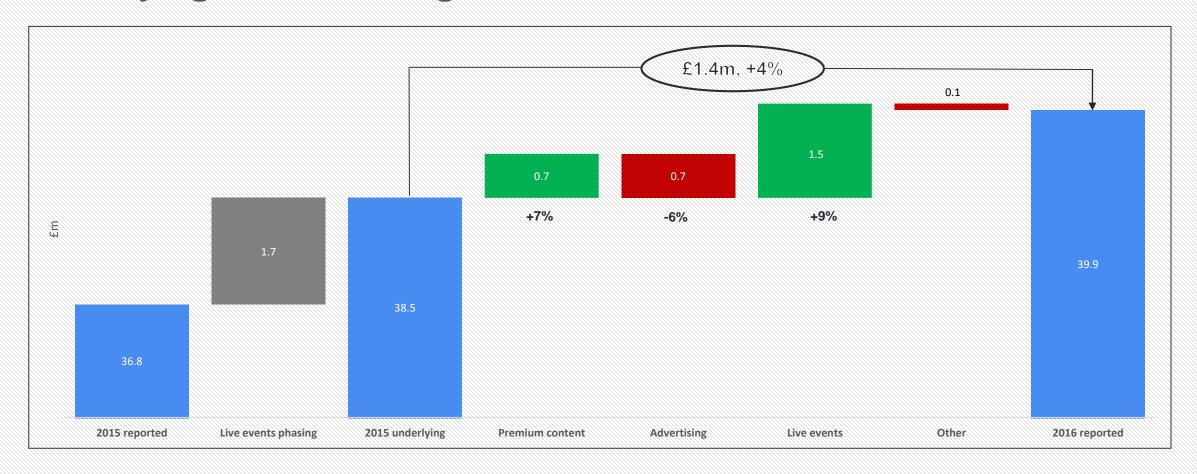
£16.5m

**19**%\*

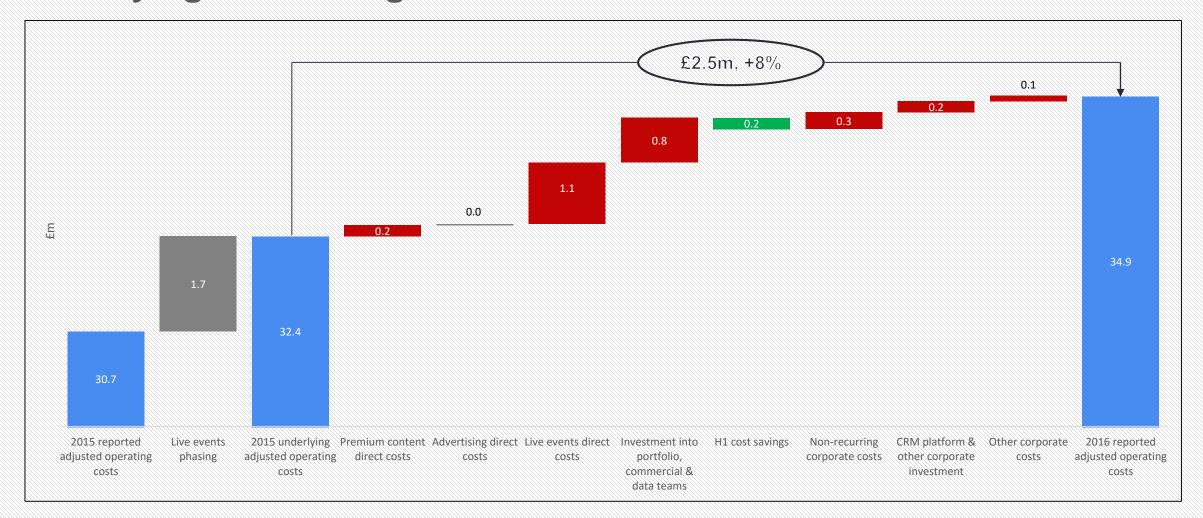
(2015: £15.6m)

<sup>\*</sup>Underlying growth, adjusted for the impact of event phasing

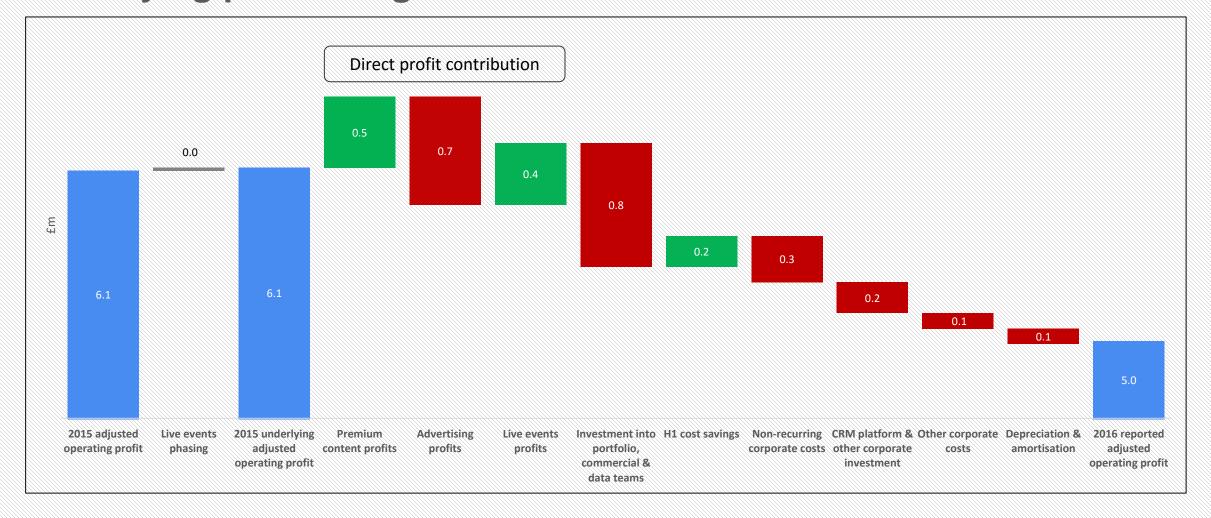
# Underlying revenue bridge



# Underlying costs bridge



# Underlying profit bridge



#### **Cost actions**

- Further consolidation across expert hub teams
- Closer alignment of central functions with portfolios
- Annualised savings targeted at £2.0m
- Further review of low margin activity across all portfolios

# Revenue mix

	2016 £m	2015 £m	Reported growth	Underlying growth	Digital growth
Premium content	10.6	9.9	7%	7%	30%
Live events	17.9	14.7	22%	9%	
Advertising	11.0	11.7	(6)%	(6)%	1%
Other	0.4	0.5	(20)%	(20)%	
Total	39.9	36.8	8%	4%	

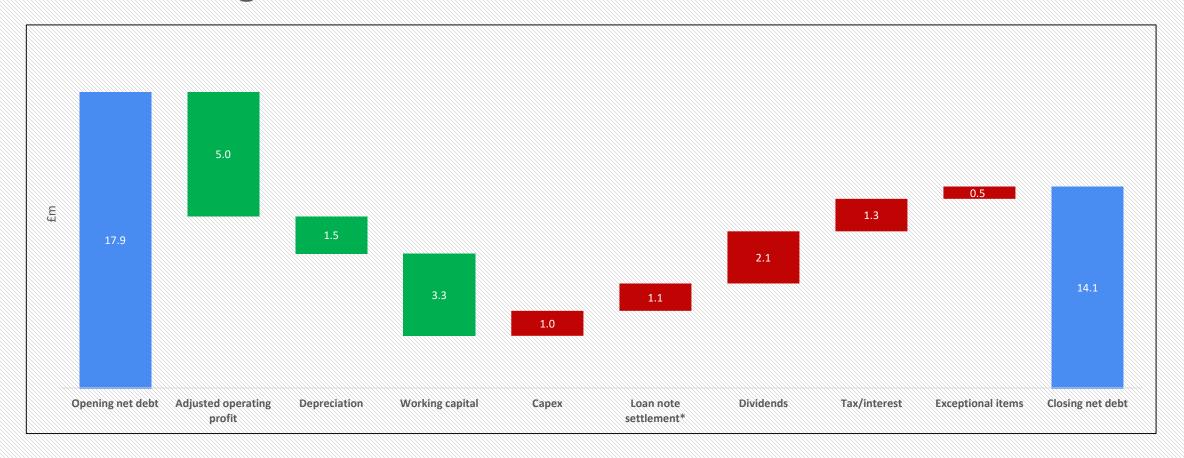
	2016 £m	2015 £m	H1 growth	Q1 growth	Q2 growth
Print advertising	4.2	5.0	(16)%	(11)%	(21)%
Digital advertising	6.8	6.7	1%	9%	(6)%
Total advertising	11.0	11.7	(6)%	1%	(12)%

# **Operating cash flow**

	2016 £m	2015 £m
Adjusted operating profit	5.0	6.1
Depreciation and amortisation	1.5	1.4
Movement in working capital	3.3	(2.9)
Capital expenditure	(1.0)	(1.7)
Adjusted operating cash flow	8.8	2.9
Operating cash conversion*	176%	48%

<sup>\*</sup>Adjusted operating cash flow / adjusted operating profit

# Net debt bridge



<sup>\*</sup>All earn-out related liabilities are now settled and therefore bank debt = net debt

# **Divisional summary**

Revenue	2016 £m	2015 £m	Reported growth	Underlying growth
Marketing	13.8	13.0	6%	4%
Professional	13.1	10.8	21%	7%
Financial Services	6.1	6.8	(10)%	(10)%
Home Interest	6.9	6.2	11%	11%
Total	39.9	36.8	8%	4%
Adjusted operating profit	2016 £m	2015 £m	2016 margin	2015 margin
Marketing	2.0	2.2	14.5%	16.9%
Professional	1.1	1.6	8.4%	14.8%
Financial Services	0.7	1.3	11.5%	19.1%
Home Interest	1.2	1.0	17.4%	16.1%
Total	5.0	6.1	12.5%	16.6%



# Portfolio performance

# Marketing

**32% - Events** 

 Festival of Marketing tracking ahead of 2015

- Marketing Week Awards relaunched
- Design Week Awards

ANNUAL EVENTS

CONF & TRAINING

• Mini MBA e-learning launches Q3

Strong growth USA

#### 22% - Advertising

- £1m tent pole editorials
  - Age of Influence
  - Age of Design
  - Creative Leaders
  - Vision 100
  - 100 Disruptive Brands

CUSTOMER

DIGITAL

P4C

MAGS

DIGITAL

46% - Premium Content

- Strong growth +19% H1
  - Celebrity Intelligence
  - Fashion & Beauty Monitor
  - Econsultancy

















#### **Professional**

- Engineering portfolio +4%

FEM performing well

#### 30% - Advertising

HR advertising weakness

#### **58% - Events**

- Business Travel Exhibitions +30%
  - The Meetings Show



#### 12% - Premium Content

• Impressive growth in deferred subs revenues from The Lawyer











# **Success of The Lawyer**

Digital billings	H1 2016 £m	H1 2015 £m	Growth
Lawyer Research Service	0.1	0.3	(67)%
Lawyer Market Reports	0.4	0.1	400%
Lawyer Market Intelligence	0.2	-	-
Premium – corporate subs	0.4	-	-
Premium – individual	0.1	-	-
Total	1.2	0.4	300%



#### **Financial Services**

**23% - Events** 

Money Marketing Interactive

**ANNUAL EVENTS** 

46% - Advertising

Q2 advertising sharp decline

AWARDS

CUSTOMER

MAGS

DIGITAL
P4C

DIGITAL
PUBLISHING

31% - Premium Content

New tech platform for Platforum subs







CONF &







#### **Platforum**

Product billings	H1 2016 £m	H1 2015 £m	Growth
Print reports	-	0.6	
Digital subscriptions	1.2	-	
Total	1.2	0.6	100%



# **Home Interest**

**50% - Events** 

- NEC +18%
- London 83% booked

• Portfolio growth +11%

ANNUAL EVENTS

CONF & TRAINING

#### 30% - Advertising

- H1 advertising +19%
- News stand market challenges

**CUSTOMER** 

MAGS DIGITAL P4C

DIGITAL PUBLISHING

20% - Premium Content

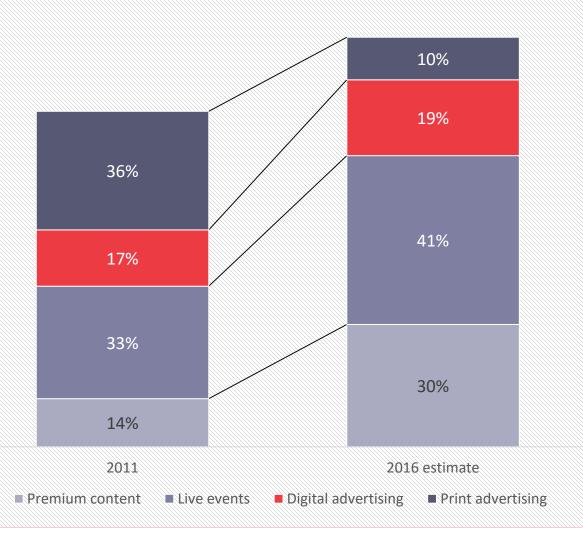
Growing subscription sales







## Strategy in action





















# **Summary**

- Digital subscriptions momentum remains strong
- Large events performance positive
- Re-energised digital publishing businesses
- Manage cost base tightly
- Further prioritise the brands that can accelerate Group transition

# Appendix I: Income statement – adjusted numbers

	2016 £m	2015 £m	Reported growth (%)	Underlying growth
Revenue	39.9	36.8	8%	4%
Adjusted operating profit	5.0	6.1	(18)%	(17)%
Adjusted operating profit margin	12.5%	16.6%		
Finance costs	(0.3)	(0.4)		
Adjusted profit before taxation	4.7	5.7	(18)%	
Adjusted tax charge	(0.9)	(1.1)		
Adjusted net profit	3.8	4.6		
Adjusted basic EPS (pence)	2.7	3.2		
Adjusted diluted EPS (pence)	2.5	3.1	(19)%	
Dividend per share (pence)	1.5	1.5		

# Appendix II: Income statement – reported numbers

	2016 £m	2015 £m
Adjusted net profit	3.8	4.6
Amortisation of acquired intangibles	(1.1)	(1.1)
Share-based payments	(0.4)	(0.4)
Exceptional profit on disposal of trade and assets	-	0.4
Exceptional operating expenses	(0.4)	(0.2)
Exceptional finance costs	-	(0.2)
Tax effect of above adjustments	0.3	0.2
Profit for the period	2.2	3.3

**Appendix III: Balance sheet** 

	June 2016 £m	June 2015 £m	December 2015 £m
Goodwill and intangible assets	94.7	108.8	96.4
Other non-current assets	3.0	3.6	2.9
Total non-current assets	97.7	112.4	99.3
Inventories	1.3	2.2	2.0
Trade and other receivables	22.1	18.3	25.0
Trade and other payables	(12.1)	(10.9)	(12.4)
Deferred income	(16.5)	(15.6)	(17.0)
Working capital	(5.2)	(6.0)	(2.4)
Provisions	-	(1.1)	-
Current and deferred taxation	(1.5)	(2.2)	(1.6)
Other borrowings	-	0.1	(1.0)
Net debt	(14.1)	(14.6)	(17.9)
Net assets	76.9	88.6	76.4

























































# CENTAUR MEDIA

Inspiring and enabling